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STATE OF NEW HAMPSHIRE
PUBLIC UTILITIES COMMISSION

N/PUC 21NOV18*3:00

November 7, 2018 - 9:15 a.m.
Concord, New Hampshire

RE: DW 17-118
HAMPSTEAD AREA WATER COMPANY, INC.:
Request for a Change in Rates.
*(Hearing on a step adjustment
regarding return on equity.)*

PRESENT: Chairman Martin P. Honigberg, Presiding
Commissioner Kathryn M. Bailey
Commissioner Michael S. Giaimo

Sandy Deno, Clerk

APPEARANCES: **Reptg. Hampstead Area Water Company:**
Robert C. Levine, Esq.
Anthony Augeri, Esq.

Reptg. Residential Ratepayers:
D. Maurice Kreis, Esq., Consumer Adv.
Brian D. Buckley, Esq.
Pradip Chattopadhyay, Asst. Cons. Adv.
Office of Consumer Advocate

Reptg. PUC Staff:
F. Anne Ross, Esq.
Christopher Tuomala, Esq.
Stephen Frink, Dir./Gas & Water Div.
Jayson Laflamme, Asst. Dir/Gas & Water
Robyn Descoteau, Gas & Water Division

Court Reporter: Steven E. Patnaude, LCR No. 52

**CERTIFIED
ORIGINAL TRANSCRIPT**

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**STEPHEN P. ST. CYR
PRADIP CHATTOPADHYAY
STEPHEN P. FRINK
ROBYN J. DESCOTEAU**

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E X H I B I T S

EXHIBIT NO.	D E S C R I P T I O N	PAGE NO.
3	Settlement Agreement on Second Step Adjustment - Return on Equity, including attachments	6
4	Step II - Recalculation of Permanent Rates Revenue Requirement, consisting of Attachment A Schedule 1, Attachment A Schedule 2, and Attachment B Schedule 2	6

P R O C E E D I N G

1
2 CHAIRMAN HONIGBERG: We are here this
3 morning in Docket DW 17-118, which is Hampstead
4 Area Water Company's rate case. We're here for
5 a step adjustment regarding return on equity.

6 Before we do anything else, let's
7 take appearances.

8 MR. LEVINE: Good morning,
9 Commissioners. Attorney Robert Levine, for
10 Hampstead Area Water Company. I'm here with
11 Harold Morse, our President; John Sullivan, our
12 Controller; Christine Lewis Morse, our Vice
13 President; and Anthony Augeri, our second
14 General Counsel.

15 MR. KREIS: Good morning, Mr.
16 Chairman. I'm D. Maurice Kreis, the Consumer
17 Advocate, here on behalf of residential utility
18 customers. The distinguished gentleman to my
19 left is Brian Buckley, the OCA Staff attorney;
20 and sitting up in the witness box is the
21 Assistant Consumer Advocate, Pradip
22 Chattopadhyay.

23 MS. ROSS: Good morning,
24 Commissioners. Anne Ross, Staff attorney, and

1 with me today is Chris Tuomala, and Jayson
2 Laflamme, Assistant Director of the Gas/Water
3 Division. And on the witness stand is Steve
4 Frink, the Director of the Gas/Water Division;
5 and Robyn Descoteau, a Utility Analyst in the
6 Water Division.

7 CHAIRMAN HONIGBERG: How are we
8 proceeding this morning, Ms. Ross?

9 MS. ROSS: We are proceeding with a
10 panel to present a settlement. As you noted in
11 opening the hearing, this settlement is limited
12 to a step adjustment, which involves an
13 adjustment to the return on equity for this
14 particular utility. All of the other rate case
15 issues have been settled. And so, this is a
16 final adjustment. We will not be dealing with
17 any of the original rate case issues, only
18 showing the Commission how this particular
19 adjustment will flow through the schedules.

20 CHAIRMAN HONIGBERG: Are there any
21 preliminary matters we need to deal with before
22 the witnesses are sworn in? There is an
23 exhibit up here on the table.

24 MS. ROSS: We do need to introduce

1 some exhibits, and this would probably be a
2 good time to do that.

3 CHAIRMAN HONIGBERG: All right. What
4 are they?

5 MS. ROSS: We have "Exhibit
6 Number 3", which is the actual Settlement
7 Agreement. You all should have received it.
8 It was filed not within the normal five days,
9 but a couple of days ago.

10 CHAIRMAN HONIGBERG: We have it.

11 MS. ROSS: And then "Exhibit
12 Number 4" is a sheet indicating the adjustments
13 that are required as a result of the change in
14 the ROE.

15 (The documents, as described,
16 were herewith marked as
17 **Exhibit 3** and **Exhibit 4**,
18 respectively, for
19 identification.)

20 CHAIRMAN HONIGBERG: All right.
21 Anything else before we have the witnesses
22 sworn in?

23 MS. ROSS: Not that I know of.

24 CHAIRMAN HONIGBERG: Mr. Patnaude.

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 (Whereupon **Stephen P. St. Cyr,**
2 **Pradip Chattopadhyay, Stephen P.**
3 **Frink,** and **Robyn J. Descoteau**
4 were duly sworn by the Court
5 Reporter.)

6 CHAIRMAN HONIGBERG: Mr. Levine, are
7 you going to start us off?

8 MR. LEVINE: I can, Mr. Commissioner.
9 Thank you. As part of our panel, we have
10 Mr. Stephen P. St. Cyr, our consultant for
11 HAWC.

12 **STEPHEN P. ST. CYR, SWORN**

13 **PRADIP CHATTOPADHYAY, SWORN**

14 **STEPHEN P. FRINK, SWORN**

15 **ROBYN J. DESCOTEAU, SWORN**

16 **DIRECT EXAMINATION**

17 BY MR. LEVINE:

18 Q And, Mr. St. Cyr, I'd like to ask you to please
19 state your name and business address.

20 A (St. Cyr) My name is Stephen P. St. Cyr. And
21 the business address is 17 Sky Oaks Drive,
22 Biddeford, Maine.

23 Q And can you please describe what services your
24 company offers?

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (St. Cyr) The company offers accounting, tax,
2 management, and regulatory services.

3 Q And what do you consider to be your area of
4 expertise?

5 A (St. Cyr) Those same areas.

6 CHAIRMAN HONIGBERG: Off the record.

7 *[Brief off-the-record discussion*
8 *ensued.]*

9 BY MR. LEVINE:

10 Q I'll repeat that question. What do you
11 consider to be your area of expertise?

12 A (St. Cyr) Accounting, finance, management, and
13 regulatory services.

14 Q And what services has your company provided to
15 Hampstead Area Water Company?

16 A (St. Cyr) So, the company provides assistance
17 with the year-end closing and finalization of
18 the year-end financial statements, tax returns.
19 It also helps HAWC in its filings before the
20 regulatory commission here in New Hampshire,
21 specifically franchise additions or expansions,
22 financings, and rate cases.

23 Q And are these services within your area of
24 expertise?

{DW 17-118} {11-07-18}

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (St. Cyr) Yes.

2 Q And prior to today have you ever testified
3 before this Commission?

4 A (St. Cyr) Yes.

5 Q And has your prior testimony been within this
6 area of expertise?

7 A (St. Cyr) Yes.

8 MR. LEVINE: Thank you.

9 CHAIRMAN HONIGBERG: Mr. Kreis or
10 Ms. Ross?

11 MS. ROSS: Mr. Kreis can go first.

12 MR. KREIS: Thank you. Mr. Chairman,
13 my role here today, at least in the context of
14 the record, is to conduct the direct
15 examination of Dr. Chattopadhyay.

16 CHAIRMAN HONIGBERG: So, who's going
17 to do what next?

18 MR. KREIS: That's what I'm going to
19 do now.

20 CHAIRMAN HONIGBERG: Okay.

21 MR. KREIS: I was just trying to --

22 MS. ROSS: Well, I was going to
23 introduce my witnesses and start with them, and
24 have me do the direct, but I thought you might

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 want to introduce your witness first.

2 MR. KREIS: Okay. You just want me
3 to introduce Dr. Chattopadhyay.

4 MS. ROSS: Yes.

5 MR. KREIS: And then you can
6 introduce the other witnesses. I'm sorry, Mr.
7 Chairman. We don't usually do it this way.
8 So, it's a little -- okay.

9 CHAIRMAN HONIGBERG: Choreography is
10 different every time.

11 MR. KREIS: Yes. This is a form of
12 modern dance.

13 BY MR. KREIS:

14 Q Good morning, Dr. Chattopadhyay. Would you
15 please identify yourself for the record with
16 your name and title.

17 A (Chattopadhyay) Yes. I am Pradip
18 Chattopadhyay. I am the Assistant Consumer
19 Advocate, New Hampshire Office of Consumer
20 Advocate.

21 Q And you, is it safe to say, are an economist by
22 training?

23 A (Chattopadhyay) Yes, I am.

24 Q Could you briefly summarize your background as

1 an economist?

2 A (Chattopadhyay) I have a Ph.D in Economics from
3 the University of Washington. And I have been
4 working on regulatory issues going all the way
5 back to 2002. I've worked for the Public
6 Utilities Commission at one point, but right
7 for the last four years have been with the
8 Office of Consumer Advocate.

9 Q And you heard Ms. Ross mention that the focus
10 of the Settlement Agreement that's before the
11 Commission today concerns return on equity.
12 Would it be fair to say that you have some
13 expertise on the subject of return of equity in
14 the context of utility rates?

15 A (Chattopadhyay) Yes. I have provided testimony
16 on return on equity several times for different
17 utilities, gas and electric, even written
18 testimonies.

19 Q And among the forums before which you've
20 testified on that subject is the forum we're
21 sitting in today, the New Hampshire PUC?

22 *[Court reporter interruption.]*

23 **BY THE WITNESS:**

24 A (Chattopadhyay) Can you please repeat that

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 again? Sorry.

2 BY MR. KREIS:

3 Q I just wanted to confirm that you testified
4 here, at the New Hampshire PUC, on the subject
5 of return on equity several times?

6 A (Chattopadhyay) Yes, I did.

7 MR. KREIS: I think that adequately
8 introduces Dr. Chattopadhyay.

9 CHAIRMAN HONIGBERG: Ms. Ross.

10 MS. ROSS: Thank you. And I'll
11 introduce my two witnesses, and then we'll
12 begin the discussion of the Settlement
13 Agreement.

14 BY MS. ROSS:

15 Q So, beginning with Ms. Descoteau, would you
16 state your name and your business address.

17 A (Descoteau) My name is Robyn J. Descoteau. My
18 business address is 21 South Fruit Street,
19 Suite 10, Concord, New Hampshire. And I'm a
20 Utility Analyst in the Gas & Water Division.

21 Q And could you just describe your
22 responsibilities as an analyst.

23 A (Descoteau) I'm responsible for the
24 examination, evaluation, and analysis of rate

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 and financing filings. This includes the
2 recommendation of changes in revenue levels
3 that conform to regulatory methodologies and/or
4 proposals for economical, accounting, and
5 operational changes affecting regulated utility
6 revenue requirements. I represent Staff in
7 meetings with company officials, outside
8 attorneys, and accountants relative to rate
9 case and financing matters, as well as the
10 Commission's rules, policies, and procedures.

11 Q Could you -- what is your area of expertise?

12 A (Descoteau) Accounting and finance.

13 Q And do you consider the testimony you offer
14 today within that expertise?

15 A (Descoteau) Yes, I do.

16 Q Please describe your involvement in this
17 docket.

18 A (Descoteau) I reviewed the filing, including
19 testimony, which included testing the
20 mathematical integrity of the filing and
21 tracing the filing to the PUC Annual Reports on
22 file at the Commission. I also reviewed the
23 Annual [Audit?] Report prepared by the PUC
24 Audit Staff. Following this, I asked several

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 sets of discovery questions and reviewed the
2 responses. I participated in the settlement
3 discussions and prepared the revenue
4 requirement schedules that are attached to the
5 Settlement Agreement.

6 Q Are there any corrections or changes that need
7 to be made to the schedules you prepared?

8 A (Descoteau) Not that I'm aware of.

9 Q Do you agree that the Settlement Agreement
10 represents a compromise of the parties'
11 positions?

12 A (Descoteau) Yes, it does.

13 Q Okay. Did you prepare or supervise the
14 preparation of Exhibit 4?

15 A (Descoteau) Portions of it.

16 Q Portions of it. Okay.

17 MS. ROSS: I'm going to introduce
18 Mr. Frink now.

19 BY MS. ROSS:

20 Q If you could state your name and your current
21 employment?

22 A (Frink) Stephen Frink. And I'm the Director of
23 the Gas & Water Division.

24 Q And what was your involvement in this docket?

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (Frink) I was primarily involved in the return
2 on equity issue, as well as reviewing and
3 assisting Robyn and the other people that
4 worked on this docket.

5 Q Could you briefly describe the settlement
6 process that led to the Settlement we are
7 presenting today.

8 A (Frink) Well, this is actually the second
9 settlement in this proceeding. The first
10 settlement was, as you already approved, was
11 done some time ago, and left the return on
12 equity issue open. There was a generic return
13 filing made of -- well, three utilities
14 requested a generic return methodology, and it
15 also included that testimony in this filing.
16 So, that process has been flowed through three
17 different dockets. And the outcome of that was
18 always intended to be, assist in determining
19 what a proper ROE would be, which is where
20 we're at now. Through that process, we've
21 reached a settlement that we feel produces a
22 just and reasonable return.

23 Q And if you turn to Page 7 of the Settlement
24 Agreement with Hampstead, there's a Provision F

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 that talks about an "investigative proceeding".

2 Could you describe to the Commission what the
3 purpose of that part of the Agreement is?

4 A (Frink) Right. As I just alluded to, at the
5 start of the year there were three water
6 companies that requested a generic ROE
7 methodology be implemented for small water
8 companies. There is an existing ROE
9 methodology for small water companies that
10 was -- it's been in effect since 1990. But
11 these particular companies had more than 600
12 customers and didn't qualify, and the
13 methodology itself is open to interpretation.
14 The water industry has changed. There are very
15 few water companies that could be used as a
16 proxy group. And to the best of my knowledge,
17 no utility has ever used the generic return
18 methodology that is in our rules, Puc 610.03.

19 So, the three water utilities petitioned
20 the Commission and there was a docket opened,
21 DW 18-026. And there were discussions in that
22 docket and discussions in the rate proceedings,
23 and it was decided by the Companies and the
24 parties that the best way to address the ROE

{DW 17-118} {11-07-18}

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 methodology for small water companies would be
2 through a rule change. So, that's as part of
3 the Settlement, again, the parties agreed that
4 there would be a rule change.

5 And as I said, there were a number of
6 discussions in 18-026 and 17-118, the current
7 docket, and DW 17-165, which is the Abenaki
8 rate case that's before you. And as part of
9 this proceeding, we agreed to a cost of equity
10 that is not your traditional DCF methodology
11 analysis, but tied to a methodology that is,
12 you can find it in the Settlement on Page 7,
13 that looks at recent returns approved by
14 commissions throughout the country, and uses
15 that, that for water and gas companies, because
16 again there are very few water companies that
17 qualify for the proxy group that our current
18 rule limits it to. So, in this proceeding,
19 we've actually looked at the gas and the water
20 utilities allowed returns in other
21 jurisdictions, approved returns, and used that.
22 And the objective is, and it's something we'll
23 certainly be considering when it comes time to
24 open a rules investigation as one of the

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 methodologies that is under consideration.

2 It's a simple calculation. It produces a
3 reasonable return. And it benefits customers,
4 as it should lower rate case expenses, because
5 it eliminates the need for cost of capital
6 consultants, which can be very expensive, and
7 have a substantial bill impact on utilities
8 with a small customer base.

9 One other consideration we've discussed is
10 parameters on capital structure, because, as
11 you can see in this proceeding, there is a
12 capital structure that is currently 37 percent
13 equity/63 percent debt, which is not what we
14 would consider an ideal capital structure.

15 Q Mr. Frink, I'm going to have to stop you for a
16 minute. We are going to get back into capital
17 structure, but I want to just take you back to
18 hit one procedural point.

19 The Agreement refers -- the Settlement
20 Agreement refers to an "investigation". Can
21 you just explain to the Commission why the
22 parties are not recommending that we go
23 directly to a rulemaking?

24 A (Frink) The investigation would involve more

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 than just these three companies. And we
2 haven't -- it should involve all small water
3 utilities and anybody who is affected by this.
4 So, it would be appropriate to notice it and
5 invite others in, and have a robust review of
6 it and consider all the proposals. So, that is
7 where we're at. This is a framework that we've
8 discussed specifically to use here. But, until
9 we open this up to the universe that would be
10 impacted by this, it's not what we're proposing
11 for a generic return at this time.

12 Q And then, I'd like to ask you to give the
13 Commission a little more detail on the
14 resources that this -- this sample generic
15 approach that we've used to reach the
16 Settlement, specifically the RRA data and the
17 type of data that it is comprised of, if you
18 would?

19 A (Frink) Yes. The RRA data is in the
20 Settlement, if you turn to Page 7. Well, a
21 description of the RRA data that we use is on,
22 let's see, is that Page 7?

23 A (St. Cyr) Page 3.

24 A (Frink) Page 3. So, the Commission has access

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 to the RRA's quarterly reports, and --

2 Q What does "RRA" stand for and what do they do?

3 A (Frink) It's the Regulatory Research

4 Associates. And it publishes surveys of

5 authorized ROEs for water, gas, and electric

6 utilities. And they produce quarterly reports

7 of those. That, again we have access to that,

8 and it's done quarterly. It lists the -- it

9 provides a median return for all the gas

10 utilities for each quarter. And so, you can

11 actually pick, you can go with the most recent

12 findings or you could just -- in this case

13 we've used a half year, two quarters, you could

14 use four, but that's the basis for this.

15 Unlike using a -- tying it to the

16 Treasury -- a 30-year Treasury or something

17 like that, this actually, because returns are

18 decided routinely throughout the year all over

19 the country, it gives you a -- it reflects

20 current changes in the market and gives you a

21 broad base that you can use. For

22 reasonableness, we tested it against what the

23 DCF methodology using the generic return

24 produced for a rate, and it seems reasonable.

{DW 17-118} {11-07-18}

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 So, you can simply take those two items,
2 the water utilities' returns, the gas utility
3 returns, we average them, and that gives us a
4 starting point. Then, this provided for an
5 adder that reflects the savings, potential
6 savings from not litigating ROE. An ROE can be
7 very costly to both the company -- to the
8 company, and the Commission actually typically
9 uses an outside consultant, which utilities
10 paying for, and that is recovered through rate
11 case expenses. So that, for administrative
12 efficiency, it would be a very simple process
13 and very transparent process, and the company
14 benefits by getting an ROE that's with an adder
15 that rewards them for doing it in this
16 simplified methodology.

17 Q Thank you. Now let's move into the capital
18 structure adjustment that are part of this
19 Settlement.

20 A (Frink) Right. This is where Exhibit 4 comes
21 into play. I prepared Exhibit 4. And what we
22 did is the Settlement that left the ROE open
23 said we'll take all the schedules we've done in
24 this, in the rate case, and simply change the

1 ROE, and that will flow through and that will
2 be what the increase is.

3 Well, in the process of reaching a
4 settlement on the ROE, we noted that the
5 capital structure, as already stated, is 63
6 debt/73 equity.

7 Q Thirty-seven (37) equity.

8 A (Frink) I'm sorry. Right, 63 debt/37 equity.
9 And you can, if you turn to Exhibit 4 and look
10 at Page 2, on the current Settlement you can
11 see that, in the first block, it says "Current
12 - Settlement with ROE Placeholder 9.6 percent".
13 And when you see "Total Debt", you see a
14 percent of "63.59", and you see a common equity
15 of "36.41". So, that's the existing capital
16 structure.

17 In this Settlement, we actually adjusted
18 the capital structure. It falls outside of
19 what Staff considers a reasonable capital
20 structure. And again, looking at Page 2 that
21 we're on, if you look at the "Retained
22 Earnings", you'll see that, again the first
23 block at the very bottom, you'll see "Total
24 Common Equity". One line above that you'll see

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 retained earnings of a negative almost
2 \$800,000. We expect, with the rate increases,
3 the permanent rate increase, the step increase,
4 and the second step increase, that that
5 retained earnings -- that negative retained
6 earnings will be going down and the capital
7 structure will be becoming more balanced.

8 We're also considering the fact that, if a
9 generic return is adopted consistent with what
10 we've done here, that there would potentially
11 be parameters set on the capital structure.
12 So, there may be additional basis points or
13 penalties if you're outside what a reasonable
14 return might be. So, taking that in mind, if
15 that were the case, we would expect further
16 equity infusions by the shareholder, the HAWC
17 shareholder, who has shown a willingness to do
18 that in the past. So, we do expect the capital
19 structure to become more balanced, and that
20 is -- those are a couple of reasons why we
21 considered it appropriate to adjust the capital
22 structure.

23 So, if you look at the next block down,
24 you'll see the Settlement ROE of "9.95". That

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 is the RRA, plus 50 basis points. We did
2 adjust the capital structure. So, if you go
3 down one more block, you'll see what the
4 imputed ROE is. So, in Block 2, what the
5 Settlement shows is a 55 percent of debt
6 instead of the -- instead of the 64 that you
7 see above, and you see a 45 equity. So, this
8 is a hypothetical capital structure. And then
9 we calculate what the -- we came up with the
10 6.37 percent overall rate of return. So, down
11 below, to calculate the imputed ROE, we took
12 the 6.37, the existing weighted cost of debt,
13 and backed into what an imputed ROE would be
14 using -- based on the current capital
15 structure.

16 Q And I think when you were referring to "6.37",
17 you were talking about a rate -- an overall
18 rate of return, not a cost of debt, correct?

19 A (Frink) That's correct. So, ultimately,
20 because we're changing the capital structure,
21 as well as the return on equity, the overall
22 rate of return is something higher than it
23 would have been if we had just adjusted the
24 return on equity.

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 Q But you've just indicated a few factors that is
2 going to shift that capital structure going
3 forward, so that we view that as a temporary
4 situation, correct?

5 A (Frink) That is our -- that's Staff's
6 expectation, yes.

7 MS. ROSS: Thank you, Mr. Frink. I
8 think, with that, you may proceed with your
9 witness.

10 MR. KREIS: Thank you.

11 CHAIRMAN HONIGBERG: Mr. Kreis, I
12 think she's handing off to you.

13 MR. KREIS: Awesome. Can everybody
14 hear me okay? I'm not sure I can hear myself
15 that well. Everybody is smiling.

16 BY MR. KREIS:

17 Q Good morning, Dr. Chattopadhyay. You, as we
18 established earlier, are an economist with
19 expertise in return on equity. True?

20 A (Chattopadhyay) Yes.

21 Q And you participated in the negotiations that
22 led to the Settlement that's before the
23 Commission today, did you not?

24 A (Chattopadhyay) Yes. I did.

{DW 17-118} {11-07-18}

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 Q And have you had a chance to review the terms
2 of the Settlement Agreement, particularly with
3 respect to return on equity and the imputed
4 capital structure?

5 A (Chattopadhyay) Yes, I did.

6 Q In your opinion, bearing in mind the
7 requirement that utility rates in New Hampshire
8 have to be just and reasonable, is this a
9 proposed resolution to cost of capital and
10 return on equity issues consistent with the
11 "just and reasonable" standard?

12 A (Chattopadhyay) Yes.

13 Q And why do you have that opinion?

14 A (Chattopadhyay) First, I would point out that,
15 obviously, I did not provide any written
16 testimony in this docket. But, because I was
17 participating in the settlement discussions, I
18 was looking at the current economic realities
19 to check what kind of return on equities the
20 water groups that Dr. Woolridge and even
21 Ms. Ahern had worked on.

22 Q And just for the record, Dr. Woolridge is the
23 ROE expert who prepared prefiled testimony for
24 the Staff of the Commission, and Ms. Ahern did

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 the same for HAWC. Is that fair?

2 A (Chattopadhyay) That is correct.

3 Q And just so it's clear, neither of those
4 documents is admitted into evidence or has been
5 offered into evidence here. So, anything you
6 say about them is -- or, anything the
7 Commission knows about it is based on your
8 testimony.

9 A (Chattopadhyay) Okay.

10 Q No pressure.

11 A (Chattopadhyay) So, they had essentially taken
12 guidance from the PUC, I think it's 610.03
13 rule. I, coming into the process at the stage
14 of the settlement discussions, I had also done
15 the same. I tried to go back to the rules.
16 And what I did was I updated the Value Line
17 information that originally Ms. Ahern had, and
18 I looked at it based on the data that was
19 available in October 2018. It's important to
20 keep in mind that the original Value Line
21 information was from October 2017. So, in over
22 a year a lot has changed.

23 So, just the first thing that I would
24 note, a lot of you may be aware of, the

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1 interest rates have gone up quite a bit. So,
2 for example, the 10-year Treasury bond yield,
3 if you compare what was the situation end of
4 October 2017 and beginning of 2018, the yield
5 has increased roughly about 80 basis points,
6 okay? So, that's one reality.

7 But, just looking at the Value Line
8 information, I did the calculations for two
9 groups. First group was the one where I had
10 the water utility companies that were not
11 involved in any merger discussions. So, that
12 criteria is consistent across all of the --
13 across the witnesses in, you know, from the
14 Company and from Staff. And I also use the
15 same approach. And that is consistent with
16 what I do even in other rate cases. So, I've
17 used that as one group.

18 And the other group is, again, drawing
19 from the PUC rules, I looked at the companies
20 that -- by excluding the California companies
21 as well.

22 So that was -- and this is what I found
23 based on the recent data. And I'll try to be
24 careful, because I've noted it down here. So,

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1 just bear with me.

2 So, I'll first talk about the PUC rule
3 approach, which is essentially a weightage of
4 75 percent to the DPS expected growth and
5 25 percent weightage on earnings per share
6 expected growth.

7 Q If I might just interrupt, "DPS" stands for?

8 A (Chattopadhyay) "Dividends per share". One of
9 the things that I do very consistently in all
10 rate cases, when I look at ROE, I only rely on
11 forward-looking expectations. So, that's
12 another point I want to point out that I
13 actually did. And using that, what I found for
14 the PUC rules, the group that only takes out
15 the merger-impacted companies, the number turns
16 out to be 10.2 percent. If I further take out
17 the California companies, the number turns out
18 to be 10.6 percent.

19 Q Can I just interrupt? Why is it important or
20 appropriate to remove the companies from
21 California from the proxy group that you used
22 to compute an ROE?

23 A (Chattopadhyay) While I haven't specifically
24 looked into the different California companies,

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1 but I'm aware that or at least read about it, a
2 lot of these companies have all kinds of, you
3 know, mechanisms that track their expenses and
4 they get paid for it. So, a lot of the risk is
5 taken care of by other mechanisms.

6 And, so, I'm just sort of guessing, I'm
7 looking at the PUC rules, whenever that was
8 written, that may have been the reason behind
9 it. And it's not a bad idea to take out the
10 California companies to get a sense of
11 companies where you don't have those mechanisms
12 in place.

13 Now, it does, like was pointed out
14 previously, it does matter that, you know, you
15 start taking out companies, sometimes you get
16 such a small sample that you may actually start
17 questioning it. But I haven't, because I
18 haven't provided written testimony in this
19 docket, I haven't really thought through that
20 fully. And I'm just providing the information
21 that I have to the Commission here and the rest
22 of the parties that to -- to explain why we
23 decided that what we have is just and
24 reasonable. So, that's the PUC numbers.

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1 If I go for Dr. Woolridge's approach, one
2 of the approaches was to give 50 percent
3 weightage to DPS growth and 50 percent
4 weightage to EPS growth. In that case, the
5 group with just the merger-impacted companies
6 out, the number is 10.33. If I further take
7 out the California companies, the number is
8 10.81.

9 And then it is -- it behooves to also talk
10 about what would have happened if we were using
11 Ms. Ahern's approach. She relied completely on
12 EPS growth rates and expected growth rates.
13 The number would have been, for the group that
14 doesn't include the merger-impacted companies,
15 the number would have been 10.7 percent. And
16 without the -- in addition, without the
17 California companies, the number would have
18 been 11.2 percent.

19 So, really, when I was looking at the
20 Settlement terms, for me, the approach that we
21 have agreed to, it's -- importantly, it's a
22 very simple approach, but, for me, because I
23 care about forward-looking estimates, and I
24 care about what's going on in the market right

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1 now, for me, that is just a template. And I'm
2 really looking at the number that's out there.
3 And so, the number is 9.95 percent. But it is
4 also important to me to look at the change in
5 the capital structure. And so, really, that
6 sort of in some ways drove the discussions to
7 lead us to get this Exhibit 4, okay, where you
8 have the imputed ROE numbers. And if you look
9 at that, the imputed number is "11.51 percent",
10 okay, on top.

11 Generally, I kind of prefer not moving too
12 far away from the actual capital structure.
13 And if we move -- I tried to make the move to
14 be sort of modest. But, as you see, that
15 number, and what I just described for the water
16 groups, you know, the proxies, we think that
17 it's reasonable to, you know, the range that I
18 just talked about is all the way from 10.2 to
19 11.2, I think, in the spirit of compromise, I
20 think we just think that that's reasonable.

21 Of course, going forward, because really
22 the value for us is to be able to sit down and
23 work on some sort of a rule, once the
24 investigative process is -- it proceeds,

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1 provided the Commission allows it, we will be
2 looking into how to do it best to try and keep
3 the rules simple. And I will be very careful
4 about also the capital structure mechanics.

5 So, clearly, the other point that I would
6 like to make is, has been already addressed a
7 little bit, for small water companies, if
8 they're going to go hire a return on equity
9 expert, it's a lot of money. And sometimes, if
10 you think about the administrative efficiency
11 piece, I think it really helps us to all agree
12 that there is a need to look at the PUC rules
13 that's already out there and change it in a way
14 to make things easier going forward. It's
15 going to benefit not only the utility
16 companies, the water utility companies, but
17 it's also going to be helpful to the
18 ratepayers.

19 So in the -- the bigger picture view for
20 me is that this is, I mean, we don't get
21 everything we want, but, in terms of a
22 compromise, the OCA decided that we can live
23 with it.

24 Q Thank you, Dr. Chattopadhyay. I just want to

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 make sure I understand what was a relatively
2 long answer that you just gave to my question
3 about whether the result here is just and
4 reasonable.

5 So, as I understand it, you started your
6 analysis of whether this proposed ROE is just
7 and reasonable by looking at the existing PUC
8 Rule 610.03, correct?

9 A (Chattopadhyay) That is correct.

10 Q But you concluded that you don't think that
11 simply applying that rule to this situation was
12 appropriate, so you made certain changes to the
13 assumptions and inputs in that rule?

14 A (Chattopadhyay) Right. I looked at not only
15 the PUC rule-based approach, but I also looked
16 at the other approaches that I just discussed
17 before.

18 Q Sure.

19 A (Chattopadhyay) So, yes. I'm not -- while I
20 did rely on that rule, I took elements of it,
21 and then I applied my own judgment to provide
22 the information that I've shared already.

23 Q And your judgment is that the rule, the formula
24 in the rule, which relies on Value Line data to

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 conduct a DCF analysis, is too reliant on
2 historical expectations with respect to the
3 growth component in the DCF formula. Would
4 that be a fair statement?

5 A (Chattopadhyay) The rules actually do not, if I
6 understand your question, the rules do not
7 specifically talk about the historical
8 expectations. That was one of the approaches
9 that Dr. Woolridge used.

10 I, personally, I've never relied on
11 historical expectations, because the rule
12 actually says "cash flow expectations". So
13 that, to me, it's my interpretation, it's
14 really about the future. It's not about what
15 already has happened.

16 Q And you developed your own proxy group, and you
17 did that by taking out companies from
18 California and companies that are subject to
19 merger proceedings, essentially, if I'm
20 understanding you correctly, because those --
21 the regulatory realities in California and the
22 practical realities of being in the midst of a
23 merger sort of distort the investor
24 expectations about how those companies are

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1 going to perform?

2 A (Chattopadhyay) That is correct. And actually,
3 both those scenarios were also looked at by
4 Dr. Woolridge.

5 Q And so, as a result of all of that, in the
6 exercise of your professional judgment, even
7 though the currently applicable rule would
8 yield a ROE of 9.6, you think that the proposed
9 ROE for this Company of 9.95 is just and
10 reasonable?

11 A (Chattopadhyay) Yes. Given the current
12 expectations about how the market is, and I,
13 obviously, was also thinking about the imputed
14 ROE in the process.

15 Q Sure. And so, if I'm understanding, looking at
16 Exhibit 4, and in particular the second page of
17 Exhibit 4, if I understand that exhibit
18 correctly, if you consider the effect of the
19 imputed ROE, that is if you consider the effect
20 of assuming that this Company is considerably
21 less leveraged than it actually is, that that
22 has the effect of bringing the ROE up to the
23 equivalent of 11.48 percent? Am I reading that
24 exhibit correctly?

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1 A (Chattopadhyay) Yes. Essentially, that is the
2 reality.

3 Q And I guess at the risk of testifying myself, I
4 would say that that strikes me at first glance
5 as an unusually high number for any utility.
6 Why are you comfortable with imputing a capital
7 structure to this Company that makes it much
8 less leveraged than the Company actually is,
9 given that the debt on the Company's books is
10 cheaper than the equity?

11 A (Chattopadhyay) Generally speaking, when
12 it's -- it's a good thing to have to be less
13 leveraged, because it sort of reduces the risk.
14 This situation, given everything else, for me
15 it was important to look at the imputed ROEs,
16 because essentially what we are doing, we are
17 giving them a higher return on equity than what
18 was in the temporary -- sorry, what was in --
19 what was in the placeholder. And I wanted to
20 take a look at that.

21 So, as I indicated previously, personally,
22 I'm okay with hypothetical capital structures.
23 But, in my mind, the move away from the actual
24 capital structure to a hypothetical capital

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1 structure, I would have liked it to be more
2 modest. But again, given everything else going
3 on in this docket, and like I said, the
4 calculations that I did with the proxy groups,
5 I am comfortable with going ahead with what's
6 there for this particular docket, 17-118.

7 Q And the idea here is to encourage the Company
8 to increase the equity investment that the
9 shareholders have in the Company and thereby
10 become less reliant on debt?

11 A (Chattopadhyay) That is correct.

12 Q And that's good for consumers, even though that
13 raises the Company's return on equity?

14 A (Chattopadhyay) I'm using the word "optics",
15 right now it looks like that. But you have to
16 keep in mind that, if you're going to rely a
17 lot more on debt, it creates risks. And that
18 is sort of a long-term view of things. And
19 it's going to sort of a balanced capital
20 structure, around 50/50 or 55/45. That's, in
21 my opinion, desirable.

22 Q Good for consumers?

23 A (Chattopadhyay) Yes.

24 MR. KREIS: I believe that's all the

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1 questions I have for Dr. Chattopadhyay on
2 direct.

3 CHAIRMAN HONIGBERG: Mr. Levine, do
4 you have any questions for Mr. St. Cyr?

5 MR. LEVINE: I do.

6 BY MR. LEVINE:

7 Q Mr. St. Cyr, did you participate in the
8 negotiations of this Settlement?

9 A (St. Cyr) Yes, I did.

10 Q All right. And have you had a chance to review
11 the Settlement document?

12 A (St. Cyr) Yes, I have.

13 Q All right. And you're aware of the contents in
14 that document?

15 A (St. Cyr) Yes.

16 Q Do you know of any corrections to be made to
17 that document?

18 A (St. Cyr) No.

19 Q I'd like to ask you, why are companies like
20 HAWC, having heard Mr. Chattopadhyay's
21 testimony, need a generic ROE approach to
22 address the risks in ROEs for similar situated
23 companies?

24 A (St. Cyr) There's actually multiple reasons why

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1 we find ourselves in this position. It's
2 interesting to hear the talk -- the discussion
3 about "forward-looking" and "future" and
4 "dividends and earnings per share". Those are
5 all concepts that small utilities, water and
6 sewer, you know, really don't give any
7 consideration to. You know, even immediately
8 after a rate increase, its opportunity to earn
9 its rate of return approved in that case is
10 already declining. You know, as in Hampstead's
11 case, you know, this is Docket 17-118. This is
12 a 2016 test year that was filed in 2017. And
13 here we are, all the way into 2018, and by the
14 time this particular settlement, if it gets
15 approved, gets implemented, we'll be into 2019.
16 And so, it's already seeing its expenses
17 increase and its opportunity to earn the rate
18 of return dwindles, you know, with that many
19 months, in fact, in this case, years behind.
20 And that's just the reality sort of coming out
21 of a rate case, when that's really its best
22 opportunity to earn a rate of return.

23 And then, I would just point out that
24 Hampstead doesn't have the same opportunities

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1 as the larger companies have to access markets.
2 You know, we don't have common -- you know, we
3 have one shareholder. We don't have access to
4 common equity markets. We can't raise 100,000
5 or 500,000 with the issuance of an equity
6 proposal. That's a market that's not available
7 to us. We don't have access to bond markets.
8 You know, we really have a very limited access
9 to debt markets, and that can be more expensive
10 than some of the other markets.

11 And then, given the size and the effects
12 of the operation, there's just greater risk
13 associated with these companies. We don't have
14 the economy of scales. So, we don't have the
15 ability to absorb any kind of capital
16 additions. You know, we have to replace pumps,
17 we have to address treatment, we replace mains
18 and services. You know, in some cases, any one
19 of those can be a major deal for a small
20 company. We don't have the ability to just
21 absorb that and sort of pay for that
22 internally. We almost are in a position of
23 every major addition to plant we have to go
24 finance this, there just isn't enough cash

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1 generated in order to do that internally.

2 And then, the franchise areas are often,
3 you know, we have an established franchise, but
4 the ability to grow within the franchise is
5 limited. We don't have the ability to add
6 large numbers of customers. So, your ability
7 to sort of grow your customer base is limited.

8 And then, the smaller companies to a large
9 extent don't have the in-house personnel that
10 some of the larger companies have. And in
11 Hampstead's case, they do have an engineer,
12 they do have an attorney. They do have some
13 in-house expertise. But very often that's not
14 adequate to address whatever the project is or
15 whatever the issue is at the time.

16 So, there's really multiple reasons why
17 these smaller companies, you know, seem to
18 struggle all the time. And that's what's led,
19 you know, the Company initially proposed an
20 11.6 percent return, and its witness found that
21 that return was at the low end of the range.
22 And while the companies themselves are not as
23 concerned about how we get there, we're mostly
24 concerned about the end result. And we feel

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1 like the end result in this particular case is
2 adequate, is just, and it's reasonable. And
3 that's it.

4 MR. LEVINE: Thank you. I believe at
5 this time Attorney Ross will be addressing
6 testimony from Ms. Descoteau.

7 MS. ROSS: Thank you.

8 BY MS. ROSS:

9 Q So, Ms. Descoteau, we've introduced you. So,
10 I'm going to jump right into the revenue
11 requirement impacts. Can you tell the
12 Commission what the additional revenue
13 requirement is that's generated by the
14 Settlement Agreement? This is a step. So,
15 we're going to be adding to the revenues
16 approved in the rate case.

17 A (Descoteau) The additional revenue requirement
18 computed through just the step portion is
19 \$40,851, which is a 2.37 percent increase over
20 current rates.

21 Q And does the Settlement Agreement include
22 schedules showing how the revenue requirements
23 were calculated?

24 A (Descoteau) Yes, it does. In the Settlement

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1 Agreement, the Settlement schedules begin on
2 Page 10, Bates Page 010. They're Attachment A
3 Schedule 1.

4 Q And would you just briefly describe the
5 schedules?

6 A (Descoteau) On Page 10, Attachment A Schedule
7 1, there's three columns. The first column is
8 the recomputation of the Step II calculation.
9 The middle column shows how it was approved for
10 the permanent rates. And the third column
11 shows the Step II increase. Towards the
12 bottom, there are three blocks of computations.

13 The first box shows the proposed revenue
14 requirement. And in this box, you can see that
15 the proposed step requirement, with using the
16 new rate of return computed on Schedule 2,
17 those just discussed, the total step increase
18 would be \$2,006,193, which is a 16.56 percent
19 increase over the test year revenues.

20 And in the middle box, you'll see the
21 original revenue requirement, which was
22 approved in the permanent rate increase, and
23 the total was \$1,965,342, which was a
24 14.19 percent.

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1 The third box shows the step increase,
2 which is the differences between the first box
3 and the second box, the step increase versus
4 the original, which shows that the increase
5 will be \$40,851, or a 2.37 percent increase.
6 These numbers also include the step -- the
7 original step increase, which is computed on
8 Attachment B Schedule 1, which is on Page --
9 Bates Page 012.

10 Q And when you say "original step", you're
11 referring to the step that was approved as part
12 of the permanent rate case?

13 A (Descoteau) Correct. Attachment B Schedule 1,
14 on Page 12, is set up in a similar fashion,
15 where the first column is the rate calculation
16 based on the new ROE; the second to middle
17 column -- or, the second column shows the
18 original approved in Order 26,165; and the step
19 increase, or Step II, the difference.

20 Q And can you discuss the second step of the
21 Settlement Agreement?

22 A (Descoteau) The revenue requirement calculated
23 in this Settlement is a recalculation of the
24 revenue requirement approved in Order 26,165,

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1 which was dated July 31st, 2018, which
2 substitutes the ROE of 9.95 percent for the
3 9.6 percent used in the calculation of the
4 previous revenue requirement. HAWC's adjusted
5 rates will be effective on a service-rendered
6 basis as of January 1st, 2019. There will be
7 no revenue recoupment for this adjustment.

8 Q And what is the permanent rate impact on the
9 bill of a typical residential customer as a
10 result of this Settlement step increase?

11 A (Descoteau) For a residential customer using
12 approximately 70 hundred cubic feet of water
13 annually, the average annual bill will increase
14 from \$534 to \$545, or \$11 annually. That's
15 computed on Bates Page 011, which is Attachment
16 B Schedule 3. No. Sorry. Bates Page 014.

17 On this schedule, towards the middle on
18 the consumption charges, you will see that the
19 consumption rates per hundred cubic feet is
20 \$6.11. So, there's no change to the customer
21 rate charges.

22 Q What was the earlier consumption charge? What
23 is the 6.11 compared to?

24 A (Descoteau) It is compared to the consumption

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1 charge of \$5.95 approved in Order 26,165.

2 MS. ROSS: Thank you. I have nothing
3 further for this witness. I believe you want
4 to follow up with Mr. St. Cyr?

5 MR. LEVINE: That is correct.

6 CHAIRMAN HONIGBERG: Mr. Levine.

7 MR. LEVINE: Thank you.

8 BY MR. LEVINE:

9 Q Now, Mr. St. Cyr, you've listened to the
10 testimony of Ms. Descoteau. Do you agree with
11 that testimony?

12 A (St. Cyr) Yes, I do.

13 Q Do you have anything to add regarding the
14 customer impacts of the rate?

15 A (St. Cyr) No.

16 Q Is the base rate for Hampstead Area Water
17 Company changing by virtue of this second step?

18 A (St. Cyr) It is not.

19 Q So, the testimony as she's presented it is
20 accurate as to the consumption charge being the
21 only change?

22 A (St. Cyr) That is correct.

23 Q Now, do you support the proposed ROE of
24 9.95 percent, with the adjustments to the

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1 capital structure and the resulting
2 recalculated rates of return?

3 A (St. Cyr) I do.

4 Q Okay. Do you find the resulting revenue
5 requirement to be just and reasonable?

6 A (St. Cyr) Yes.

7 Q Is there anything else you would like to add?

8 A (St. Cyr) No.

9 MR. LEVINE: Thank you.

10 CHAIRMAN HONIGBERG: Commissioner
11 Bailey.

12 Actually, before she starts, can
13 someone clarify, does Exhibit 4 contains pages
14 that are effectively replacement pages for
15 certain pages of the attachment?

16 MS. ROSS: I'm going to ask Mr. Frink
17 to respond to that question.

18 WITNESS FRINK: Attachment 4
19 [Exhibit 4?] is not replacement pages. The
20 Settlement does not show the imputed ROE. This
21 is just to reflect the imputed ROE.

22 MS. ROSS: So, what the Settlement
23 does -- may I try to explain?

24 CHAIRMAN HONIGBERG: Yes. Ms. Ross.

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1 MS. ROSS: What the Settlement does
2 is it makes two adjustments, one to the ROE and
3 another to capital structure. And then it
4 flows those two adjustments through schedules
5 and produces a revenue requirement. And
6 because of the way that is shown, you don't
7 actually know what we call what the imputed ROE
8 is. The way you reach that information is to
9 take the resulting rate of return, overall
10 combined rate of return, and do some algebra to
11 back out what your imputed ROE would be, having
12 reached that rate of return that had those two
13 inputs.

14 And the reason we felt it was
15 important to put that additional information in
16 is that, by changing the capital structure, you
17 essentially are affecting the way the Company
18 makes its money.

19 CHAIRMAN HONIGBERG: That all makes
20 perfect sense. I'm just trying to match up, or
21 maybe not match up as it turns out, the
22 labeling of the pages on Exhibit 4, which seem
23 to match page labels in the exhibits or the
24 attachments to the Settlement. It would just,

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1 if you give me something that says
2 "Attachment A Schedule 1", it's not an
3 attachment to anything, it's its own exhibit,
4 it seems to match up with Attachment A
5 Schedule 1 to the Settlement, even though I
6 know there are some differences. And then you
7 give me something that says "Attachment A
8 Schedule 2", and there's an Attachment A
9 Schedule 2 in the Settlement, and I'm looking
10 to see if they replace. And then you give me
11 an Attachment B Schedule 2, with no Schedule 1,
12 then I think "Oh this is definitely a
13 replacement page, because there's no
14 Schedule 1."

15 MS. ROSS: Okay.

16 CHAIRMAN HONIGBERG: But what the
17 testimony is is that this is a stand-alone
18 document, and all of the pages that are
19 attachments to the Settlement are independently
20 relevant, and all the pages in Exhibit 4 have
21 separate, independent significance?

22 MS. ROSS: They are supplemental.
23 And perhaps it would be useful to the
24 Commission if we took as a record request an

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1 attempt to relate the two sets of schedules a
2 little more clearly, so that you would know
3 what elements of the Settlement Agreement
4 schedules are actually contained in 4 and what
5 are supplemental elements.

6 CHAIRMAN HONIGBERG: I have a feeling
7 Mr. Frink --

8 MS. ROSS: Maybe he can help --

9 CHAIRMAN HONIGBERG: -- may be able
10 to do this without having to go back and do
11 anything else.

12 MS. ROSS: Okay.

13 WITNESS FRINK: It's really, for
14 Exhibit 4, to calculate the imputed, I simply
15 took the schedules out of the Settlement
16 Agreement and ran the numbers, holding
17 everything constant except the return on
18 equity, to calculate what the imputed was. So,
19 these are the actual schedules that I used to
20 determine the imputed, but it does not replace
21 or they're independent of that, even though,
22 obviously, in this docket, because it's the
23 only change that was made, you're going to wind
24 up with the same rate increases. The impact is

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1 entirely related to this imputed ROE.

2 But that explains these headings.

3 Those are the exact schedules I pulled off the
4 Settlement to calculate what the imputed ROE
5 is.

6 CHAIRMAN HONIGBERG: Thank you,
7 Mr. Frink. Commissioner Bailey.

8 BY CMSR. BAILEY:

9 Q So, Attachment A Schedule 1 is the same in
10 Exhibit 4 and Exhibit 3, with the exception of
11 the column heading in Exhibit 4 that says "ROE
12 Settlement (imputed 11.51 percent)"?

13 A (Frink) That is correct.

14 Q Okay. About that 11.51 percent, on the next
15 page in Exhibit 4, where you compute the
16 imputed ROE, the answer at the bottom of the
17 page seems to be "11.48 percent"?

18 A (Frink) Correct. So, what you have here is,
19 there was a permanent rate increase that uses a
20 capital structure with debt. So, look at
21 Attachment A Schedule 2, you'll see a long-term
22 debt amount of "\$4,190,886". And you'll see
23 the cost rate is "3.45 percent". When you go
24 to the step adjustment, you'll see that the

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 long-term debt used for the step adjustment was
2 \$50,000 higher, and that the cost rate is
3 "3.41". And that's explained in the
4 Settlement, Exhibit 3, the footnote on Page 5,
5 that there was an acquisition made in which
6 they funded it with \$50,000 of debt at
7 zero percent interest. So, between when the
8 permanent rate was done and the step adjustment
9 was implemented, they had added \$50,000 to debt
10 at no cost, and that produced a lower cost rate
11 for debt.

12 And so, when you combine the -- you'll see
13 on that schedule, Attachment B Schedule 2, if
14 you go down to the second to the last line, in
15 the bolded box, you'll see "11.56 percent".
16 That is an imputed rate for the step
17 adjustment. The imputed rate for the permanent
18 rate adjustment, on the page before, is
19 "11.48". The weighted average is "11.51".

20 Q So, what's the difference between approving an
21 11.51 percent return on equity and approving an
22 11.51 percent imputed return on equity?

23 A (Frink) Say that again.

24 Q I'm asking you, are you asking us to

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 effectively approve a return on equity of
2 11.51 percent?

3 A (Frink) Yes. That's the effective ROE.

4 Q Yes. And we're going to apply it to their
5 existing capital structure, and hope that the
6 shareholder likes that return on equity and
7 invests more money in the Company?

8 A (Frink) We expect that they will earn more and
9 have retained earnings to offset the negative
10 retained earnings, and that that will increase
11 the equity portion. Because right now, if
12 you -- again, you're going to Attachment --
13 Exhibit 4, Attachment A Schedule 2, you can see
14 a negative 800,000. That should be going down.
15 And if you were to eliminate that, then you're
16 probably not too far off the 45 percent capital
17 structure that is being imputed. That the
18 hypothetical capital structure leads to the
19 imputed ROE.

20 Q So, if their capital structure actually changes
21 as a result of this, and the shareholder
22 invests more equity in the Company, and the
23 return on equity is 11.51 percent, could that
24 cause them to overearn?

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (Frink) No, that wouldn't.

2 Q Earn more than you expected?

3 A (Frink) No. The capital structure and the ROE,
4 if you -- okay. So, we're approving a 9.95
5 ROE. So, when we do our calculated return,
6 you're right, approving an 11.51 effective
7 return and a 9.95 actual ROE for calculating a
8 return does present that risk. Though, I would
9 say it's a very small risk, given this, when
10 you say each year you'll see an updated -- when
11 we do our calculation of return on equity, you
12 look at the investments and expenses and
13 everything else that happened during the year,
14 which, as Mr. St. Cyr has already alluded to,
15 continues to climb and there's earnings
16 attrition. So, I'm sure even this rate base
17 from the permanent rate in the step adjustment
18 has gone up quite a bit since this filing.

19 But that is a -- it's a legitimate
20 concern. Everything else being equal, that
21 would result in --

22 *[Court reporter interruption.]*

23 **CONTINUED BY THE WITNESS:**

24 A (Frink) Everything else being equal, approving

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 a 9.95 return on equity, and allowing an
2 effective rate of 11.51, would produce an
3 overearning.

4 BY CMSR. BAILEY:

5 Q Mr. St. Cyr, what do you expect the Company to
6 do as a result of this imputed return on
7 equity?

8 A (St. Cyr) I certainly expect it to have a
9 better opportunity to earn its rate of return.
10 I see very little, if any, opportunity to
11 overearn.

12 Q How are they going to earn their rate of
13 return? Do you think they're going to -- well,
14 how are they going to earn their rate of
15 return? What are they going to do to get that?

16 A (St. Cyr) So, with every addition to plant that
17 eats into the rate of return, with every
18 increase in expense that further deteriorate
19 the rate of return. As I said earlier, this is
20 a 2016 test year, which was adjusted for known
21 and measurable changes in 2017, but here we are
22 in 2018, and this particular rate is going to
23 be implemented in 2019. We know there are
24 annual increases and payroll expenses, for

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1 example. There are increases in property tax
2 expenses. There are just -- the increases in
3 expenses immediately lessen the opportunity for
4 the companies to earn their rate of return.

5 Q So, part of your answer was not "they're going
6 to invest more money in the Company"?

7 A (St. Cyr) So, this particular shareholder has
8 shown a willingness to do that. I believe the
9 most recent was 400,000 in 2017, and I think in
10 the test year itself it was 500,000.

11 You know, part of the risk and part of the
12 reason why we're talking about a rate of return
13 is that's really the only opportunity that the
14 Company has to get funds outside of, you know,
15 sort of limited debt markets. And the
16 shareholder has shown a willingness and an
17 ability to do that. You know, the reality is
18 is we don't really know whether that will
19 always exist in every period going forward.
20 That's a huge ask for a single shareholder for
21 a small water company, to continually put in
22 additional equity every time, you know, there's
23 a need for capital.

24 Q So, imputing an 11.5 percent return on equity

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 doesn't really give the shareholder an
2 incentive to invest more?

3 A (St. Cyr) Well, I would say it's certainly more
4 of an incentive than 9.6 or some other lesser
5 percent. But that also implies that the
6 shareholder is receiving some kind of return.
7 I mean, I don't think Hampstead has ever taken
8 a dividend. I don't think that the shareholder
9 has ever taken a return. So, the shareholder
10 continues to put money in, primarily to meet
11 capital needs, and yet has never really
12 received either a dividend or a return on their
13 investment.

14 Q When we look at the footnote in the Settlement
15 on Page 4, Footnote 2, it says "45 percent debt
16 and 55 percent equity". Is that a mistake? Do
17 you see where I'm talking about?

18 A (Frink) That is a mistake. That should be
19 "55 percent debt and 45 percent equity".

20 Q Okay. Can we talk a little bit about the RRA
21 analysis? You said that you looked at the
22 first half -- well, the Settlement says "the
23 first half", and I think I understood from you,
24 Mr. Frink, that that means the "first two

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 quarters of 2018"? Is that what you looked at?

2 A (Frink) That's correct.

3 Q So, you looked at all the ROEs for water
4 companies that were authorized in the first
5 half of 2018?

6 A (Frink) And gas utilities.

7 Q And you took the median of the gas utilities
8 for that period?

9 A (Frink) Yes.

10 Q Okay. By doing that, are we relying on other
11 commissions' judgment about ROE and is that --
12 is that good enough?

13 A (Frink) Well, yes, you are. And the problem we
14 have now with generic returns, one, it's not
15 workable, we don't even have some of the data
16 that was required to do that calculation.
17 Staff is supposed to make that calculation
18 annually. And we don't subscribe to Value Line
19 anymore, so we couldn't even do it without
20 subscribing to Value Line or finding some other
21 source.

22 But, more importantly, there just aren't
23 very many water utilities. And as part of our
24 consultant's review and his interpretation of a

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 generic return, he raised a lot of concerns
2 regarding problems with the rule as it exists.
3 And with the water industry as a whole, because
4 there have been so many acquisitions, there's
5 so few companies left that fit the requirements
6 of the generic rule. So, that's why we broaden
7 it to include a much broader group.

8 The RRA analysis gives you a number, I
9 don't recall exactly, it's in a data response,
10 the Company -- the Staff responded to a
11 Company's discovery request. And there may
12 have been 16 water companies within those two
13 quarters, and I forget how many gas companies,
14 certainly more gas companies. But it gives you
15 a broad base that you assume each utility --
16 each commission is reviewing, doing a similar
17 review as you do when you do your return on
18 equity, and that it will produce a reasonable
19 return. Again, our consultant, using the
20 generic return, calculated a return and
21 reviewed how that compared to doing this
22 actually works out. He looked at what they do
23 in Florida for a generic return, what they do
24 in Connecticut, and Massachusetts has a generic

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1 return for small water utilities. He reviewed
2 all of those. And this one is very similar to
3 what they do in Connecticut. And it's one he
4 thought is -- in Connecticut, they don't
5 actually use the RRA. They use the returns
6 from their largest water utilities.

7 Here, our last litigated return was 2013,
8 I think, or a 2012 docket for Aquarion. So,
9 there's not really -- that's very dated, and
10 they don't come in that often. And to tie all
11 the other utilities to that return doesn't
12 appear reasonable.

13 This methodology gives you more up-to-date
14 analysis done by other commissions. And
15 that's, like I say, it's very simply -- it's a
16 very simple calculation. Take the median, take
17 the average that's provided in the quarterly
18 report, and you've got it. And we can put that
19 out there every quarter up on our website, it's
20 really not very difficult.

21 And there's always the opportunity, under
22 the existing rule, you can contest the results
23 of that. So, if the OCA or Staff or the
24 Company doesn't like what that produces for a

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 return, then they don't have to use it.

2 Q Okay. What will the rate of return that we're
3 authorizing be reflected in the RRA report?

4 Will it be 11.5 or will it be 9.95?

5 A (Frink) The way the Settlement is written,
6 you're approving an ROE of 9.95. I would say
7 that the -- just as a note, Massachusetts
8 approved an ROE for Aquarion on October 31st,
9 2018, so just a week ago, and they're ROE was
10 10.5. So, as a matter of reference, that would
11 bring up the average that we're at now. But
12 just for a ballpark figure, that's where the
13 number is coming down. If you approve a 9.95,
14 then that would lower the overall RRA average
15 for water utilities, assuming that that's the
16 way that they would reflect it, and I assume
17 it's how you write the order that would
18 determine that.

19 Q Dr. Chattopadhyay, do you have anything you
20 want to add about this?

21 A (Chattopadhyay) As Mr. Steve Frink was talking
22 about this, I mean, this is simply a template
23 that is being used for this rate case. That
24 doesn't mean that we, going forward, that this

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 is going to be exactly this way. So, for
2 example, if there are issues with -- when you
3 come out with an average, we shouldn't really
4 rely on what New Hampshire had done. If that's
5 an issue, then we can deal with it and, you
6 know, not consider that. So, there are ways to
7 also adjust the RRA group that we will be
8 taking a look at, if that's the way we go to.

9 I, personally, I kind of prefer some other
10 approaches. But, at this point, this is not
11 ripe for discussion. I mean, I'm just -- I
12 will leave it for the next. Yes.

13 Q Okay. Mr. St. Cyr, you had something to add?

14 A (St. Cyr) So, I just wanted to say I generally
15 agree with what Mr. Frink says. Although, what
16 you're pointing out is a concern that Hampstead
17 and the other companies have, in that it
18 doesn't truly reflect the risk associated with
19 smaller companies. That these are, and I don't
20 have an in-depth knowledge of the calculations,
21 but I would assume that many of these are sort
22 of settled ROEs, or, to the extent that they're
23 litigated, they may be less than what, you
24 know, a utility had sought. So that the

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 Company has a concern that these are actually
2 low, probably low, rather than -- certainly not
3 high. Whether they are -- it adequately
4 reflects an average, but whether the average is
5 adequate for Hampstead or the other small
6 companies in New Hampshire, that's a whole
7 different discussion.

8 CMSR. BAILEY: Okay. Thank you.
9 That's all I have.

10 CHAIRMAN HONIGBERG: Commissioner
11 Giaimo.

12 CMSR. GIAIMO: Good morning.

13 WITNESS ST. CYR: Good morning.

14 CMSR. GIAIMO: That wasn't very
15 enthusiastic. Okay. I won't take it
16 personally.

17 BY CMSR. GIAIMO:

18 Q So, I understand how we got to 9.95. But what
19 I'd like to do is dig in a little bit on the 50
20 basis point adder. On Bates 004, the narrative
21 says "50 basis points are added to the base
22 percentage in recognition of the rate case
23 expense savings to customers derived by the
24 Company not litigating the ROE."

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[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 I want to make sure I understand that
2 right. What is that 50 basis points based on?
3 Is it a guesstimate? Is it a cost of the
4 expert witnesses? What is it?

5 A (Frink) No. It's a guesstimate. Typically,
6 it's not unusual to see cost of capital
7 witnesses for the utilities and the Staff that
8 range from 100 to \$200,000. So, that's going
9 to have a different -- if you were to convert
10 that into an expense and put a basis number to
11 it, it's going to be different for every
12 utility, depending on the size of the utility
13 and their revenues. So, we didn't actually
14 determine that, you know, these are the
15 expenses that -- for this particular company,
16 and so that translates to 50 basis points.

17 Plus, I would point out that the Company
18 is recovering -- the Settlement provides for
19 the Company recovery of their share of the cost
20 of capital witness in these dockets. The
21 thought -- the savings in this particular
22 docket is more from cutting it off at that
23 point. So, we didn't bring our witness. It
24 wasn't -- the Company hasn't put their witness

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1 on. Those are expenses that are not being
2 incurred in this particular docket.

3 But the 50 is really just an estimate as
4 to and an incentive to avoid rate case expenses
5 that we haven't really translated into an exact
6 expense number.

7 Q Okay. So, the Company will still get its rate
8 case expenses for the expert that it's
9 already -- the expert work already done, as
10 well as the filing cost and the cost of the
11 attorneys in the room, consistent with
12 Paragraph E of the Settlement?

13 A (Frink) Related to this docket, yes.

14 Q Okay.

15 A (Frink) I will say that the cost of capital
16 witness was -- the cost of the original
17 testimony was split by three utilities. So,
18 whatever that HAWC's share is, that will be
19 what will be reflected in there. It will be
20 allotted and we'll make a recommendation on
21 that.

22 Q Okay. So, going forward, there will be a
23 rulemaking process. And as part of that
24 process, will the Company be hiring, either as

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 itself or joining with the other small water
2 companies, will they hire a consultant to
3 enlighten the Commission with respect to the
4 rulemaking?

5 A (Frink) I would hope not. One of the reasons
6 that we --

7 Q Okay, Mr. Frink. Hold on a second.

8 A (Frink) Oh, okay. Sorry. I thought it was
9 addressed to me.

10 Q I'm addressing the panel now. But thank you, I
11 agree, I hope not, too. But now to Mr. St.
12 Cyr.

13 A (St. Cyr) So, I, too, would say I hope not. We
14 have testimony that we think is still relevant.
15 You know, the data probably needs to be
16 updated. I would actually expect at the
17 technical session at the beginning of that
18 docket, there will be some discussion about how
19 best to go forward, and whether there is a need
20 for, you know, external ROE witnesses to
21 participate. But, if it could be avoided, the
22 Companies would certainly prefer that.

23 A (Frink) I would also suggest that, since it
24 isn't a rate case, those costs wouldn't be

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 recoverable. And that, if the company sought
2 to defer them and seek them in a future rate
3 case, that would be their -- have the right to
4 do that, but --

5 Q That's how they would try to -- that would be
6 the best way to recover those costs?

7 A (Frink) Yes.

8 Q Okay. I understand. Mr. St. Cyr, you talked a
9 little bit about or you confirmed to
10 Ms. Descoteau's estimates with respect to the
11 volumetric rates. And I know you've worked
12 with other companies, other small water
13 companies.

14 How does HAWC's proposed volumetric rate
15 compare on a ccf basis with other small water
16 companies in the state and as well as in the
17 region?

18 A (St. Cyr) So, sometimes it's hard to compare.
19 To HAWC's credit, they have, as a company,
20 elected to keep the customer charge on the low
21 side. So, as a result of keeping the customer
22 charge on the low side, the consumption charge
23 tends to be on the high side. I don't know as
24 that's out of the acceptable range. But, even

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 to the extent that it's high, it would be high
2 because they have kept the customer charges
3 low.

4 Q So, the total bill you would say is consistent
5 within the region and within the state?

6 A (St. Cyr) Yes. I would say you're looking at a
7 \$545 annual bill, which is probably in the --
8 maybe on the low side of the middle of the
9 range. I'm aware of some that are up to 800,
10 and, you know, there are certainly a few that
11 are in the probably three or \$400 range.

12 Q Okay. Thank you for that. Just one last
13 question going back to the rulemaking process.
14 What does the Company and what do the panelists
15 foresee as a potential timeline for that
16 rulemaking process? And when potentially we
17 can see a future ROE indication?

18 A (St. Cyr) So, as part of this Agreement, the
19 Public Utilities Commission is supposed to
20 issue an order of notice 45 days after an order
21 in this case. And I would expect that, you
22 know, with that there would be the
23 establishment of a prehearing conference and a
24 technical session. And certainly, from the

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 Company's perspective, you know, we initially
2 filed the original case almost a year ago at
3 this point.

4 Q Yes.

5 A (St. Cyr) So, we're not interested in it going
6 on for a very long time. And we would hope
7 that it could be started and concluded within
8 2019 certainly.

9 Q 2019 would be an expectation. So, the
10 rulemaking process, in general, can generally
11 take between six to nine months as a rule for a
12 rulemaking. So, you're looking more towards
13 the end of 2019?

14 A (St. Cyr) That's correct.

15 CMSR. GIAIMO: Thank you. Those are
16 my questions.

17 CHAIRMAN HONIGBERG: That's a very
18 realistic view of the New Hampshire rulemaking
19 process.

20 Mr. Frink, I think my questions are
21 mostly for you, although others may have some
22 perspective.

23 BY CHAIRMAN HONIGBERG:

24 Q With respect to the rulemaking, do you have a

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 sense of how many other companies will be
2 affected by this? And also, will it include
3 sewer companies?

4 A (Frink) I think you would know more, right?

5 Q Mr. St. Cyr.

6 A (St. Cyr) I would say, yes, it will include
7 sewer companies. And it should include --

8 *[Court reporter interruption.]*

9 **CONTINUED BY THE WITNESS:**

10 A (St. Cyr) It should include all water and
11 sewer, you know, with the exception of maybe
12 Pennichuck and Aquarion. I think everybody
13 else, from my view, is in a different category
14 than those two companies.

15 BY CHAIRMAN HONIGBERG:

16 Q Okay. Now, Mr. Frink, you testified earlier
17 about the negative retained earnings and its
18 effect on the capital structure. Can you
19 circle back to that explanation, and either do
20 it again or talk specifically about what it
21 means to have negative retained earnings?

22 A (Frink) So, there's a paid in capital, and
23 essentially, there's a -- when you look at the
24 common equity component, so I'm looking at

1 Attachment A Schedule 2, this is on Exhibit 4.
2 And you can see the "Common Stock", you see the
3 "Additional Paid in Capital", and you see the
4 "Retained Earnings". What the retained
5 earnings -- having a "negative retained
6 earnings" means that they have been -- they
7 have been losing money. So, that additional
8 paid in capital wasn't adequate. And
9 hopefully, with the rate increases, they will
10 start actually retaining earnings.

11 Q Well, you said the "paid in capital wasn't
12 adequate". Isn't it that the earnings aren't
13 adequate?

14 A (Frink) That's correct. The earnings aren't
15 adequate.

16 Q And so, if they are able to earn more money as
17 a result of this rate increase, I think what
18 you testified earlier is that you would expect
19 to see the negative retained earnings number
20 get smaller?

21 A (Frink) That's correct.

22 Q And the effect of that is to change the
23 effective capital structure of the Company, is
24 it not?

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 A (Frink) It would.

2 Q So, that's why it makes sense, in the context
3 that we're talking about this, to approve it as
4 a 9.95, even though with this Company's current
5 effective structure, it ends up being higher?

6 A (Frink) That's correct.

7 CHAIRMAN HONIGBERG: All right. I
8 think that's all I had.

9 Do any of the counsel have further
10 questions for their witnesses?

11 *[No verbal response.]*

12 CHAIRMAN HONIGBERG: Seeing none. I
13 think you all can stay where you are.

14 There are no other witnesses,
15 correct?

16 MS. ROSS: That's correct.

17 MR. LEVINE: Correct.

18 CHAIRMAN HONIGBERG: All right. We
19 will strike ID on Exhibits 3 and 4.

20 I want to go off the record for a
21 moment before we wrap up.

22 *[Off-the-record discussion*
23 *ensued.]*

24 CHAIRMAN HONIGBERG: We can go back

[WITNESSES: St. Cyr|Chattopadhyay|Frink|Descoteau]

1 on the record.

2 So, I think there's nothing else but
3 to allow the parties to sum up. Mr. Kreis, why
4 don't you start us off.

5 MR. KREIS: Thank you, Mr. Chairman.
6 Based on the testimony that you have heard from
7 Dr. Chattopadhyay, we, as a signatory to this
8 Settlement Agreement that is before you,
9 believe that the Step II adjustment, which
10 moves the ROE upward and imputes a different
11 capital structure to this Company, results in
12 just and reasonable rates. And we therefore
13 urge the Commission to approve it.

14 CHAIRMAN HONIGBERG: Ms. Ross.

15 MS. ROSS: Yes. Staff appreciates
16 the efforts of all of the parties in this
17 docket in coming to the Settlement. We believe
18 that the overall rate of return of 6.35 percent
19 for this Company is reasonable, and that the
20 \$40,000 roughly increase in their annual
21 revenues is also a reasonable rate for them.
22 And we do believe that the Company's capital
23 structure will improve, and that the retained
24 earnings will be paid down. And we recommend

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1 that the Commission approve the Settlement.

2 CHAIRMAN HONIGBERG: Mr. Levine.

3 MR. LEVINE: Thank you,

4 Commissioners. The Company also concurs with
5 Attorney Kreis and Attorney Ross have said. We
6 feel this is a great step in getting a
7 reasonable rate of return for the Company. And
8 we encourage the Commissioners to consider the
9 Settlement in a favorable light.

10 CHAIRMAN HONIGBERG: All right.

11 Thank you all.

12 With that, we will adjourn the
13 hearing, take the matter under advisement, and
14 issue an order as quickly as we can.

15 ***(Whereupon the hearing was***
16 ***adjourned at 10:51 a.m.)***

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